



Eastern Ontario Wardens' Caucus MINUTES

Friday, December 8, 2017
County of Frontenac
2069 Battersea Road
Glenburnie ON

The meeting was called to order at 1:05 p.m. with the following individuals in attendance.

Present		
County	Head of Council	Staff
County of Frontenac	2017 Warden Ron Vandewal 2018 Warden Ron Higgins	Kelly Pender, CAO
County of Haliburton	2017 Warden Brent Devolin 2018 Warden Suzanne Partridge	Mike Rutter, CAO
County of Hastings	Warden Rodney Cooney	Jim Pine, CAO
City of Kawartha Lakes	Mayor Andy Letham	Ron Taylor, CAO
County of Lanark	2017 Warden Bill Dobson 2018 Warden John Fenik	Kurt Greaves, CAO
United Counties of Leeds and Grenville	Warden Robin Jones	Andy Brown, CAO
County of Lennox & Addington	Warden Bill Lowry	Brenda Orchard, CAO
County of Northumberland	Warden Mark Walas	Jennifer Moore, CAO
County of Peterborough	Warden Joe Taylor	Troy Speck, CAO
United Counties of Prescott and Russell	2017 Warden Gary J. Barton 2018 Warden François St-Amour	Stéphane P. Parisien, CAO
County of Prince Edward	Mayor Robert Quaiff, Chair	James Hepburn, CAO
County of Renfrew	Warden Jennifer Murphy	Jim Hutton, CAO
United Counties of Stormont, Dundas and Glengarry	2017 Warden Jim Bancroft 2018 Warden Ian McLeod	Tim Simpson, CAO

Regrets		
None		

Others Present	
Delegation/Guests	Organization
Justin Bromberg	Communications and Policy Coordinator, EOWC
David Fell	Chief Executive Officer, Eastern Ontario Regional Network
Lisa Severson	Communications Stakeholder and Relations Officer, EORN
Peter Emon	Past-Chair, Eastern Ontario Wardens' Caucus

1. Call Meeting to Order/Welcome

The meeting was called to order and Chair Quaiff welcomed the members.

2. Declaration of Pecuniary Interest (n/a)

3. Approval of Agenda

Moved by Warden Murphy

Seconded by Warden Dobson

THAT the Agenda of the special meeting of December 8, 2017 be adopted as presented.

CARRIED

4. Debrief on Strategy Session with StrategyCorp

John Matheson and Michael Fenn of StrategyCorp presented to the outgoing and incoming Wardens from 9 a.m. to 1 p.m. regarding the selection of priorities, the delivery of advocacy, and general strategy techniques. The following is a summary, including recommendations that were endorsed by the Wardens and CAOs, following the presentation. The full presentation was distributed by e-mail.

Choosing Priorities:

- Try to choose one major priority for the year
- “Flood the zone” with a consistent message
- Speak to platform-shaping people ahead of conferences
- Build priorities (and an election strategy) around AMO’s priorities, but keep it specific and authentic to rural Eastern Ontario

Advocacy:

- Talk to the “drive train”
 - the campaign team, the decision-makers and influencers
- Parties are likely to nullify each other’s policy platforms, therefore EOWC should identify what it likes in other platforms and present to the Liberals
- Spend time outside formal meetings (e.g. cocktail) to discuss issues in that are “unpopular” – not the place to bring it up in a delegation

Meetings during Conferences:

- “There are several things that we feel are important to us (e.g. Fire-Medic proposal, 1% HST increase), but we don’t want to focus on those today”
 - “We’re not happy with your approach, but let’s move on to priorities”
 - Bring along key partners to emphasize and explain side issues
- “Our priority is... the cell gap project.”
- Province tries to create chaos ahead of a conference
- Tone and voice: Be firm but not angry
- Stick to the message – solidarity
- What is our authentic voice?

Meetings outside Conferences:

- Find reasons to speak to Ministers outside of conferences
- Hold pre-meetings over the phone with Ministry policy staff
- CAOs can schedule meetings with ADMs throughout the year
- Pool existing relationships among CAOs/Wardens and create new ones

Recommendations:

- 1) Designate a specific Warden responsible for specific Minister / Ministry
- 2) Provide more authority to the CAOs group to prepare background work

5. Reports for Review/Discussion

5.1 Eastern Ontario Regional Network (EORN)

Public Safety Broadband Network RFI Report

David Fell explained that Innovation, Science and Economic Development Canada (ISED) has been pursuing several activities investigating a Public Safety Broadband Network, including the designation of public safety broadband spectrum and consultations with stakeholders. Accordingly, the federal government has released a request for information seeking

ICT/telecom industry perspectives for Canada's approach to a PSBN for Canada, including a viable business model, governance model, and an ecosystem of applications, services and devices.

Mr. Fell noted that EORN staff, including engineer Paula Preston, would like to develop a comprehensive response to the RFI on behalf of both EORN and the EOWC. The result could bring improved high-speed spectrum access to rural areas, which is required for the cell gap project. The consultation period closes on January 5, 2018.

Moved by Warden Bancroft

Seconded by Warden Devolin

THAT the EOWC Inc. accept the EORN Public Safety Broadband Network Request for Information Report and authorize EORN to submit a response on behalf of both EORN and the EOWC.

CARRIED

ISED Spectrum Consultation Report

Jim Pine and Lisa Severson explained that Innovation, Science and Economic Development Canada (ISED) has issued a notice entitled, "Consultation on the Spectrum Outlook 2018 to 2022." The federal government recognizes that rapid growth of innovative technologies and services are driving the digitization and automation of the economy. It has initiated a consultation for the release of new spectrum from 2018 to 2022, which is important for Eastern Ontario residents to ensure that their unique requirements and perspectives on fixed and mobile spectrum are considered. Comments are due by January 9, 2018. EORN has already contacted the Canadian Association of Wireless ISPs (CANWISP) to discuss possible collaboration. EORN wishes to advocate for Public Safety Broadcast Network spectrum and to ensure that the spectrum is allocated in a way that allows for ongoing deployment of both fixed and mobile broadband in rural areas of Eastern Ontario.

Moved by Warden Barton

Seconded by Warden Jones

THAT the EOWC Inc. approve the ISED Spectrum Consultation Report as presented, and authorize EORN to submit a response on behalf of both EORN and the EOWC.

CARRIED

Regional Smart Cities Challenge

David Fell explained that the federal government recently launched the Smart Cities Challenge, a pan-Canadian competition open to communities of all sizes, including municipalities, which encourages communities to adopt a smart cities approach to improve the lives of their residents through innovation, data and connected technology. Finalists will receive support to develop their smart cities proposals, including significant funds.

EORN staff are working with the EOLC, the EOMC, the City of Kingston, and private sector partners to determine the feasibility of a regional smart cities application for Eastern Ontario. EORN and the EOWC are both well positioned to support a regional smart cities challenge as it has already developed both strategic and operational planning tools for such a project. If Eastern Ontario were to apply as a region, it could be eligible for the grand prize of \$50 million. The groups are hoping to meet in January to begin preparing the application, which is due by April 24, 2018. In response to the Wardens, Mr. Fell noted that this application does not preclude other municipalities from applying for the smaller categories.

Moved by Warden Walas

Seconded by Warden Jones

THAT the EOWC Inc. accept the EORN Smart Cities Challenge Report.

CARRIED

5.2 Revised EOWC By-Laws for Review and Discussion

The revised EOWC by-laws were presented for review and discussion, including all of the changes recommended by the EOWC's legal advisor. It was requested that any reference to "Chairman" be changed to "Chair."

Moved by Warden Dobson

Seconded by Warden Bancroft

THAT the EOWC Inc. accept the revised by-laws, with the proposed amendment, and that the by-laws come into force, effective immediately.

CARRIED

5.3 Terms of Reference for Eastern Ontario Leadership Council

Andy Brown explained the proposed revisions to the Terms of Reference for the Eastern Ontario Leadership Council (EOLC), which would provide more flexibility to both the EOWC and the EOMC in electing the Co-Chairs from among their memberships and provide for more continuity – ideally, by having a minimum two-year term, effective as of 2019. It was noted that the proposed changes are similar to the EORN membership structure.

Moved by Warden Jones

Seconded by Warden Murphy

THAT the EOWC Inc. accept the revisions, as presented, to the Terms of Reference for the Eastern Ontario Leadership Council.

CARRIED

6. Confirmation By-law #17-09

Moved by Warden Murphy

Seconded by Warden Jones

THAT the Board of Directors of the Eastern Ontario Wardens' Caucus hereby enacts as follows:

1. THAT the action of the Board of Directors at its meeting held the 8th of December, 2017 in respect of each motion, resolution, by-law and other action passed and taken by the Board of Directors at its said meeting, except where prior approval of any other body or agency is required, is hereby adopted, ratified, and confirmed.

2. THAT the Chair and the proper officers of the Corporation of the Eastern Ontario Wardens' Caucus Inc. are hereby authorized and directed to do all the things necessary to give effect to the said action or to obtain any approvals where required, and to execute all documents as may be necessary, and the Secretary is hereby authorized and directed to affix the Corporate Seal to all such documents.

CARRIED

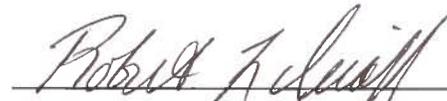
7. Adjournment

Moved by Warden Taylor

Seconded by Warden Devolin

THAT the meeting be adjourned at 1:26 p.m.

CARRIED



Robert Quaiff, Chair



James Hepburn, Secretary-Treasurer